

Legend: **Blue** Hard-coded
Green Linked to another cell
Black Formula-based

Cash Basis

	FY25 Approved Budget	Jul ACTUALS 12	Aug ACTUALS 11	Sep ACTUALS 10	Oct Projected 9	Nov Projected 8	Dec Projected 7	Jan Projected 6	Feb Projected 5	Mar Projected 4	Apr Projected 3	May Projected 2	Jun Projected 1	FY25 FORECAST	VARIANCE [Projected - Budgeted]	TRACKING, % Budget	YTD % Budget
Enrollment	416.0																
ADA	408.6	280.3	280.3	280.3	280.3	410.4	410.4	410.4	410.4	410.4	410.4	410.4	410.4				
WADA	476.3	294.3	294.3	326.8	326.8	492.9	492.9	492.9	492.9	492.9	492.9	492.9	492.9				
		1.05	1.05	1.17	1.17	1.20	1.20	1.20	1.20								
Revenues																	
Local Revenue																	
Prop C	\$ 468,156	\$ 37,086	\$ 66,957	\$ 37,614	\$ 35,667	\$ 50,521	\$ 30,575	\$ 36,036	\$ 43,202	\$ 36,540	\$ 36,540	\$ 36,540	\$ 36,540	\$ 483,819	\$ 15,662	103%	72%
Interest Earnings	\$ 36,000	\$ 3,960	\$ 3,486	\$ 3,571	\$ 3,227	\$ 3,119	\$ 3,979	\$ 3,711	\$ 3,352	\$ 3,493	\$ 3,480	\$ 3,522	\$ 3,590	\$ 42,491	\$ 6,491	118%	79%
Other Pupil Activity Income	\$ 40,000	\$ 873	\$ 9,629	\$ 5,586	\$ 180	\$ 1,023	\$ 4,681	\$ 225	\$ 1,769	\$ 3,299	\$ 2,395	\$ 1,939	\$ 2,190	\$ 33,789	\$ (6,211)	84%	60%
Intersession Fees	\$ -	\$ 10,125	\$ 2,649	\$ 4,113	\$ 3,918	\$ 2,806	\$ 2,221	\$ 1,094	\$ 5,208	\$ 2,832	\$ 2,839	\$ 2,993	\$ 3,468	\$ 44,267	\$ -	-	32134%
Preschool Tuition	\$ -	\$ -	\$ -	\$ 4,413	\$ 1,921	\$ 1,188	\$ 3,843	\$ 2,788	\$ 4,677	\$ 3,124	\$ 3,608	\$ 3,549	\$ 3,740	\$ 32,851	\$ 32,851	-	18830%
Rental Income	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,916	\$ -	\$ 4,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,426	\$ 7,426	-	7426%
Gifts/Grants Revenue	\$ 878,000	\$ -	\$ -	\$ 314,100	\$ 5,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 314,000	\$ -	\$ -	\$ -	\$ 893,100	\$ 15,100	102%	66%
School Level Fundraising	\$ 123,500	\$ 16,245	\$ 17,590	\$ -	\$ 1,000	\$ 24,067	\$ 19,983	\$ 11,655	\$ 500	\$ 4,340	\$ 4,340	\$ 4,340	\$ 4,340	\$ 108,400	\$ (15,100)	88%	74%
Miscellaneous Revenue	\$ 82,176	\$ 34	\$ 34	\$ 45	\$ 41	\$ 40	\$ 46	\$ 130	\$ 3,831	\$ 1,012	\$ 1,255	\$ 1,557	\$ 1,914	\$ 9,938	\$ (72,238)	12%	5%
Total Local Revenue	\$ 1,627,832	\$ 68,323	\$ 100,345	\$ 369,442	\$ 50,954	\$ 345,680	\$ 65,328	\$ 60,151	\$ 62,539	\$ 368,640	\$ 54,457	\$ 54,441	\$ 55,781	\$ 1,656,080	\$ 28,248	102%	69%
State & Federal Revenue																	
State Rev - Basic Formula	\$ 5,389,355	\$ 344,411	\$ 351,910	\$ 442,806	\$ 379,750	\$ 931,078	\$ 580,128	\$ 580,270	\$ 580,319	\$ 580,249	\$ 580,249	\$ 580,249	\$ 580,249	\$ 6,511,667	\$ 1,122,312	121%	78%
State Rev - Classroom Trust	\$ 141,923	\$ 14,602	\$ 14,419	\$ 14,616	\$ 14,505	\$ 14,299	\$ 14,649	\$ 14,506	\$ 14,458	\$ 14,451	\$ 14,451	\$ 14,451	\$ 14,451	\$ 173,857	\$ 31,934	123%	82%
State Rev - Other State	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 1,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,725	\$ 51,725	-	51725%
State Rev - IRSG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0%
Federal - Breakfast/Lunch Prg	\$ 375,540	\$ 17,140	\$ -	\$ -	\$ 52,967	\$ 14,203	\$ -	\$ 101,878	\$ 38,236	\$ 37,779	\$ 37,779	\$ 37,779	\$ 37,779	\$ 375,540	\$ -	100%	60%
Federal - CSP	\$ 201,875	\$ -	\$ -	\$ 41,591	\$ -	\$ -	\$ -	\$ 70,215	\$ 45,118	\$ 85,387	\$ -	\$ (40,436)	\$ -	\$ 201,875	\$ -	100%	78%
Federal - Title/SPED	\$ 451,236	\$ 15,696	\$ -	\$ 57,597	\$ 34,866	\$ 56,851	\$ -	\$ 59,156	\$ 49,414	\$ 90,000	\$ 73,899	\$ 73,899	\$ 73,899	\$ 585,278	\$ 134,042	130%	61%
Federal - CRRSA Before/After School Prog.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0%
Federal - Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000	-	40000%
Total State & Federal Revenue	\$ 6,559,930	\$ 391,849	\$ 366,329	\$ 606,610	\$ 482,088	\$ 1,056,431	\$ 594,777	\$ 827,751	\$ 727,545	\$ 807,866	\$ 706,378	\$ 706,378	\$ 665,942	\$ 7,939,942	\$ 1,380,013	121%	77%
TOTAL REVENUES	\$ 8,187,762	\$ 460,172	\$ 466,674	\$ 976,052	\$ 533,042	\$ 1,402,111	\$ 660,105	\$ 887,901	\$ 790,084	\$ 1,176,506	\$ 760,834	\$ 760,819	\$ 721,723	\$ 9,596,022	\$ 1,408,261	117%	75%
Expenditures																	
Salaries	\$ 4,005,114	\$ 265,371	\$ 263,001	\$ 360,883	\$ 337,905	\$ 341,035	\$ 362,740	\$ 349,516	\$ 346,102	\$ 346,102	\$ 361,102	\$ 361,102	\$ 361,102	\$ 4,055,961	\$ 50,847	101%	66%
Benefits	\$ 1,297,776	\$ 79,945	\$ 78,837	\$ 103,114	\$ 106,940	\$ 104,198	\$ 107,595	\$ 108,858	\$ 108,440	\$ 104,598	\$ 109,131	\$ 109,131	\$ 109,131	\$ 1,229,918	\$ (67,858)	95%	61%
Staff-Related Costs	\$ 45,150	\$ 1,995	\$ 692	\$ 1,656	\$ 734	\$ 2,095	\$ 1,842	\$ 2,669	\$ 4,246	\$ 2,488	\$ 2,809	\$ 3,015	\$ 3,422	\$ 27,663	\$ (17,487)	61%	35%
Instructional Supplies (Materials, Textbooks)	\$ 152,269	\$ 17,617	\$ 25,565	\$ 21,326	\$ 18,139	\$ 5,601	\$ 10,471	\$ 1,886	\$ 56,027	\$ (1,091)	\$ (1,091)	\$ (1,091)	\$ (1,091)	\$ 152,269	\$ -	100%	103%
Instructional Services (Direct Student)	\$ 117,209	\$ 8,055	\$ 2,874	\$ 2,550	\$ 20,580	\$ 9,347	\$ 10,442	\$ 18,630	\$ 26,997	\$ 4,434	\$ 4,434	\$ 4,434	\$ 4,434	\$ 117,209	\$ -	100%	85%
Facility Cost (Lease to LLC)	\$ 1,193,086	\$ 39,772	\$ 186,691	\$ 12,062	\$ 104,235	\$ 10,062	\$ 246,177	\$ 105,055	\$ 11,063	\$ 76,250	\$ 91,500	\$ 91,500	\$ 91,500	\$ 1,065,867	\$ (127,219)	89%	60%
Occupancy Cost	\$ 354,500	\$ 17,203	\$ 32,634	\$ 49,286	\$ 32,109	\$ 30,763	\$ 71,979	\$ 30,309	\$ 48,023	\$ 42,157	\$ 43,518	\$ 42,694	\$ 44,206	\$ 484,881	\$ 130,381	137%	88%
Office & Business	\$ 326,043	\$ 13,059	\$ 29,797	\$ 16,652	\$ 84,193	\$ 25,705	\$ 17,389	\$ 45,701	\$ 30,070	\$ 15,869	\$ 15,869	\$ 15,869	\$ 15,869	\$ 326,043	\$ -	100%	81%
School Lunch Program	\$ 390,540	\$ 275	\$ 36,177	\$ 640	\$ 80,942	\$ 54,896	\$ 39,382	\$ 27,613	\$ 38,056	\$ 28,140	\$ 28,140	\$ 28,140	\$ 28,140	\$ 390,540	\$ -	100%	71%
Technology	\$ 115,690	\$ 11,929	\$ 10,181	\$ 8,130	\$ 13,952	\$ 815	\$ 8,530	\$ 6,620	\$ 40,338	\$ 12,652	\$ 13,005	\$ 13,702	\$ 13,666	\$ 153,520	\$ 37,830	133%	87%
Transportation	\$ 12,090	\$ -	\$ 588	\$ 1,080	\$ -	\$ 4,348	\$ 1,430	\$ -	\$ 2,221	\$ 606	\$ 606	\$ 606	\$ 606	\$ 12,090	\$ -	100%	79%
Capital Exp. re: Project	\$ 500,000	\$ -	\$ -	\$ 32,162	\$ 45,184	\$ 70,578	\$ 46,864	\$ 7,797	\$ 282,462	\$ 14,952	\$ -	\$ -	\$ -	\$ 500,000	\$ -	100%	97%
9999 TOTAL EXPENDITURES	\$ 8,509,467	\$ 455,221	\$ 667,037	\$ 609,541	\$ 844,913	\$ 659,443	\$ 924,841	\$ 704,654	\$ 994,045	\$ 647,158	\$ 669,023	\$ 669,101	\$ 670,985	\$ 8,515,962	\$ 6,495	100%	69%
NET CHANGE IN CASH	\$ (321,706)	\$ 4,951	\$ (200,363)	\$ 366,511	\$ (311,871)	\$ 742,668	\$ (264,736)	\$ 183,247	\$ (203,961)	\$ 529,348	\$ 91,812	\$ 91,717	\$ 50,738	\$ 1,080,061	\$ 1,401,766		
Starting Cash Balance	\$ 2,291,575	\$ 2,291,575	\$ 2,295,477	\$ 2,095,622	\$ 2,462,133	\$ 2,150,261	\$ 2,892,929	\$ 2,628,193	\$ 2,811,440	\$ 2,607,479	\$ 3,136,827	\$ 3,228,639	\$ 3,320,356	\$ 2,291,575			
Ending Cash Balance	\$ 1,969,870	\$ 2,295,477	\$ 2,095,622	\$ 2,462,133	\$ 2,150,261	\$ 2,892,929	\$ 2,628,193	\$ 2,811,440	\$ 2,607,479	\$ 3,136,827	\$ 3,228,639	\$ 3,320,356	\$ 3,371,094	\$ 3,371,094			

KEY METRICS														
Days Cash on Hand (inc. capex), forecasted	84	153	114	130	102	136	115	123	108	132	137	142	144	144
Net income margin, %	-3.9%	1.1%	-42.9%	37.6%	-58.5%	53.0%	-40.1%	20.6%	-25.8%	45.0%	12.1%	12.1%	7.0%	11.3%
DESE Fund Balance	23.1%	27.0%	24.6%	28.9%	25.2%	34.0%	30.9%	33.0%	30.6%	36.8%	37.9%	39.0%	39.6%	39.6%
Annual Rent / Debt Service	\$ 1,193,086													\$ 1,065,867
Debt Service Coverage	0.73													2.01
Debt to Asset Ratio	0.86	0.892	0.911	0.892	0.892	0.868	0.877	0.866	0.866	0.866	0.916	0.916	0.916	0.916
Personnel, % Revenue	64.8%	75.0%	73.2%	47.5%	83.5%	31.8%	71.3%	51.6%	57.5%	38.3%	61.8%	61.8%	65.2%	55.1%
Rent/Debt Service, % Revenues	14.6%	8.6%	40.0%	1.2%	19.6%	0.7%	37.3%	11.8%	1.4%	6.5%	12.0%	12.0%	12.7%	11.1%
Facilities (Rent, Utilities, Maint.), % Revenues	18.9%	12.4%	47.0%	6.3%	25.6%	2.9%	48.2%	15.2%	7.5%	10.1%	17.7%	17.6%	153.8%	16.2%

DESE Annual Dashboard	
> 60 days, unrestricted	Positive
3% or greater	>= 1.1x
< 0.9 (Rounded)	< 0.9 (Rounded)